# Financial Results for the 9 Months Ended September 30,2025

November 6,2025 SIOS ,Corp.

(Stock Code: 3744 on Standard Market of Tokyo Stock Exchange)



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# **Consolidated Financial Results**



772.5%

for the 9 Months Ended September 30, 2025				
(In millions of yen)	Results for the 9 Months Ended September 30, 2024	Results for the 9 Months Ended September 30, 2025	Change	%Change
Net Sales	15,717	13,605	△2,112	△13.4%
Gross profit	3,945	3,887	△58	<b>△1.5%</b>
Operating income	^86	296	+383	_

328  $\triangle$ 47 **EBITDA** ROIC **△6.1%** 

Ordinary income

Profit attributable

to owners of parent

(annualized)

14.7%

363

235

+248+376

+321

41

 $\triangle$ 12

<sup>\*</sup>EBITDA: Operating profit + Depreciation + Amortization of goodwill \*ROIC: Operating profit after tax / (Shareholders' equity + Interest-bearing debts)

## **Consolidated Balance Sheets**



- As of September 30, 2025, the equity ratio was up by 4.9 points to 22.6% from the end of the previous fiscal year, as a result of an increase of 235 million yen in retained earnings.
- The interest-bearing debt decreased to 50 million yen of lease liabilities, as a result of the repayment of all outstanding long-term borrowings.

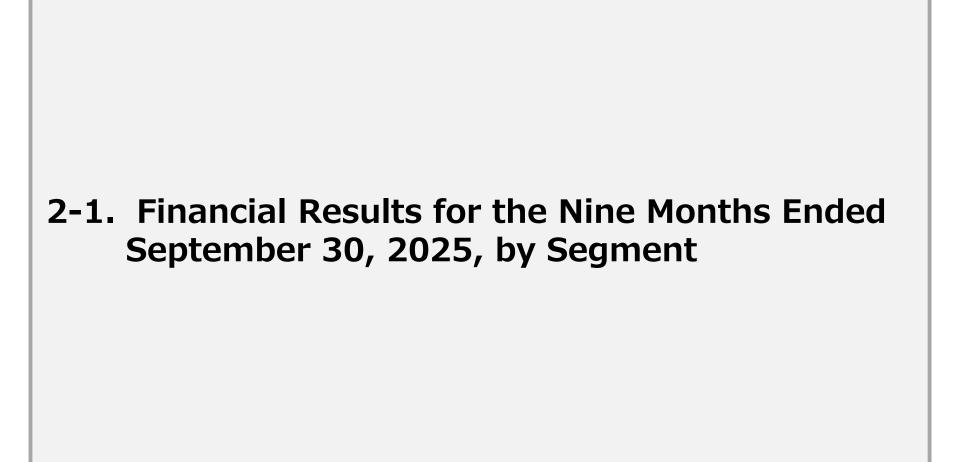
As of September 30, 2025

(In millions of yen) As of December 31, 2024

Total Total liabilities liabilities Current 6,547 Current 5,576 assets 7,175 (including assets 6,241 (including (including interest-(including interestcash and bearing cash and bearing deposits of debts of deposits of debts of 3,677) 102) 3,164) 50) **Total net** Total net Non-current 172 Non-current 356 assets assets Investments and 1,537 1,752 Investments and other assets 737 other assets 731 Total liabilities Total liabilities Total assets **Total assets** and net assets and net assets 8,085 7,329 8,085 7,329

# 2. Financial Results for the Nine Months Ended September 30, 2025, by Segment

- 2-1. Financial Results for the Nine Months Ended September 30, 2025, by Segment
- 2-2. SIOS Group Strategy
- 2-3. Products & Services
- 2-4. Consulting & Integration
- 2-5. Software Sales & Solution



- Net sales: Consulting & Integration was the only segment to achieve a year-on-year increase in net sales.
- Operating profit: Every segment achieved an increase in operating profit. The consolidated operating profit was also up. This was because the divestiture of the management support system business for financial institutions resulted in a decrease in corporate expenses and the amount of adjustments.

(In millions of yen)		Results for the 9 Months Ended September 30, 2024	Results for the 9 Months Ended September 30, 2025	%Change
Products & Services	Net Sales	4,563	4,224	-7.4%
Products & Services	Operating income	253	481	+89.8%
Consulting & Integration	Net Sales	2,276	2,647	+16.3%
	Operating income	254	308	+20.9%
Software Sales &	Net Sales	8,884	6,742	-24.1%
Solution	Operating income	78	90	+14.4%
Adjustments, including	Net Sales	-7	-8	<del>_</del>
corporate expenses*	Operating income	-673	-582	
Total	Net Sales	15,717	13,605	-13.4%
Total	Operating income	-86	296	<del>_</del>

<sup>\*</sup>Expenses associated with the Company's back-office departments, not attributable to reportable segments



# **2025 SIOS Group Growth Strategy**



Achieve our Mission of

"Making the impossible possible for the people of the world"

The three-pillar strategy for bolstering the Group's long-term enterprise value and driving its sustainable business growth:

- 1. Invest in our SaaS\* and subscription-based businesses
- 2. Maximize the benefits of generative AI\* solutions in our business expansion
- 3. Expand our API\* solutions business

Note: See the Glossary on page 36 for descriptions of terms with an asterisk.



# Our Core Products Offered in the Products & Services Segment



#### **System failure prevention software**



#### Peace of mind, made easy

LifeKeeper is designed for high-availability (HA) clusters\*, monitoring system operations and seamlessly switching over to a standby system in the unfortunate occurrence of a system failure. This approach minimizes business disruptions and ensures uninterrupted operations.

#### **Document management application**



#### **Document management on multifunction devices**

This is a scanning application that can digitize documents conveniently, reducing the hassle of scanning on a multifunction printer.

#### Workflow (application/approval) system



# Make your daily work safe and comfortable (Gluegent Flow)

Gluegent Flow uses AI to facilitate electronic workflows for submissions and approvals of requests in the office environment. This streamlined process minimizes the time and effort associated with a traditional paper-based approval process.

#### **ID** management system



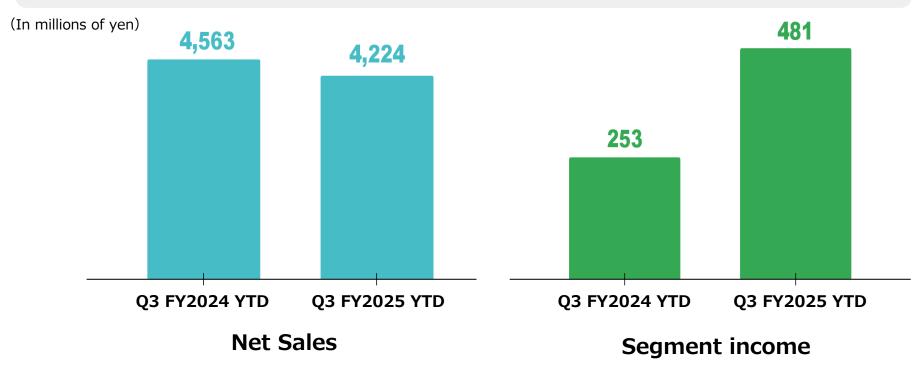
#### Safer and easier-to-use ID management

Gluegent Gate enables the integrated management of user IDs, making system log-ins safer and easier.

## Products & Services Segment: Business Performance for Q3 FY2025 YTD



Net sales declined 7.4% YoY due to the divestiture of the management support system business for financial institutions. The segment profit achieved a significant increase of 89.8% YoY, primarily attributable to a substantial rise in the number of corporate subscribers to our SaaS and subscription-based businesses.



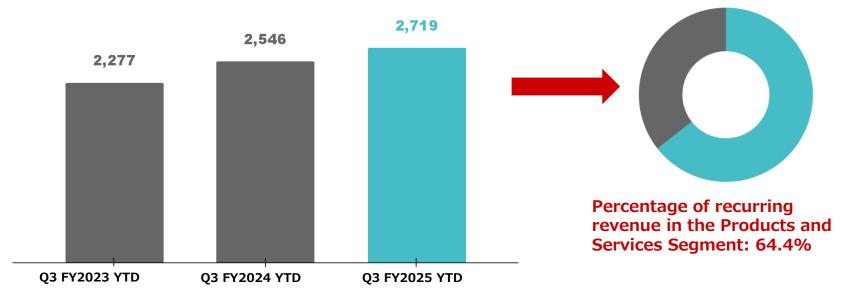
# Recurring Revenue in the Products & Services Segment **SIOS**



Recurring revenue\* increased YoY in the segment, driven by our SaaS and subscriptionbased businesses.

Recurring revenue accounted for 64.4% of the segment net sales in Q3 FY2025 YTD.

\*Recurring revenue: Predictable income a business receives from ongoing subscriptions or maintenance and support contracts



Note: Revenue from the management support systems business for financial institutions, which was divested of during FY2024, excluded.

## Revenue from Gluegent Flow and Gluegent Gate



The ARR\* from the Gluegent series maintained solid growth, especially from Gluegent Flow.

- Gluegent Flow: Its widely popular integration with generative AI drove the growth of its ARR.
- Gluegent Gate: Our efforts to deliver greater customer success resulted in its wider use and an increase in renewal of service contracts, and expanded its user base.

#### [Combined ARR of Gluegent Flow and Gluegent Gate]

2019.9

2020.9

2018.9

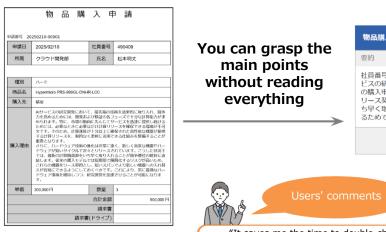


2021.9 2022.9 2023.9 2024.9 2025.9 1. ARR: Annual Recurring Revenue, obtained by multiplying MRR (monthly recurring revenue, which is a predictable revenue that a business counts on receiving every month from subscriptions) by 12 © SIOS Corp. All rights reserved. 15

# Gluegent Flow: Integration with Generative AI SIOS



- For general users
  - Displays a summary of a task on a task-list screen.
  - Makes it easy to find a particular workflow based on a task at hand.
- For administrators
  - Eliminates the need to create codes, thereby reducing engineers' workloads.



物品購入申請(電子帳簿保存) [20250210-00001] 社員番号490409の松本明丈氏から、クラウド開発部におけるAIサー ビスの研究開発を目的とした、Hypermicro PRS-999GL-DNHR-LCC の購入申請が提出されました。購入金額は90万円で、3台を鯖屋から リース契約で取得する予定です。購入理由は、最新の計算機資源をい ち早く取り入れることで、競争優位性を維持し、研究開発を加速させ るためです。

Task summary generation

"It saves me the time to double-check the information on application forms." "It's really helpful when I'm figuring out which applications are more important to review during a busy month-end and when a manager has a mountain of applications to go through and approve."

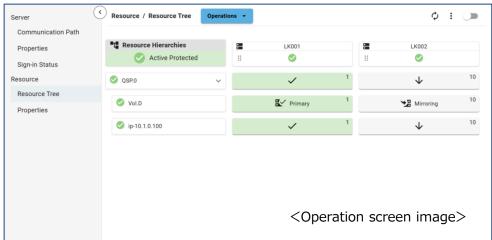
# LifeKeeper v10 Announced



# Intuitive and user-friendly software that supports reliable system operations, underpinned by a zero-tolerance policy for system failures

Key features

- 1. Intuitive web-based operation screen
- 2. Broad product variations to cater to the evolving and diverse needs of users
  - The product lineup has been revamped to enable each user to select the appropriate product that aligns with their operational requirements, including operating systems\*, contract types, and system configurations.
  - In the previous versions, the software's operation screen and its timing of functional updates differed from OS to OS. The new v10 release offers a unified operation screen and update timing across OSes, simplifying the management of environments where different OSes coexist.



<sup>\*</sup>Operating system: A basic software program that manages a computer's hardware and software resources LifeKeeper v10 provides the same usability and timing of functional updates for both the Linux and Windows versions.

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## **Our Core Services in the Consulting & Integration Segment**



#### **System integration for the financial industry**



# Well-founded proposals and innovative technical solutions

For over 20 years, SIOS has been offering system integration services to publicly traded companies and leading financial institutions. Our system development support services assist corporate clients in the successful launch of new businesses or services.

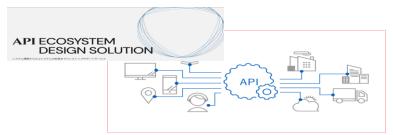
#### **Educational support**



#### **Authentication solutions for universities**

SIOS boasts a robust history of delivering secure and user-friendly authentication solutions for on-campus services used by students at over 100 universities and colleges, which accommodate a diverse student population that changes every year.

#### **API** solutions



#### **End-to-end support for API projects**

SIOS offers comprehensive support encompassing the creation of business models centered around APIs, the design and implementation of systems, and the expansion of an API ecosystem.

# Implementation support for generative AI SIOS NEXT TECH SOLUTIONS









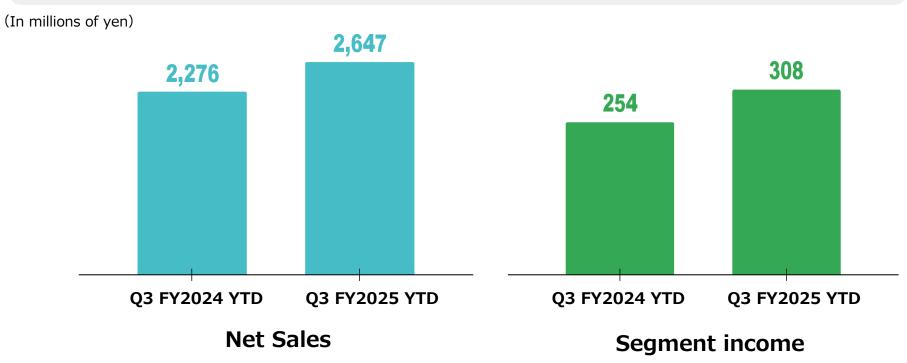
# **Enterprise-level support for generative AI** implementation

Our SIOS Next Tech Solution is a customized service designed to assist each corporate client in developing and implementing their AI strategy and application development.

## Consulting & Integration Segment: Business Performance for Q3 FY2025 YTD



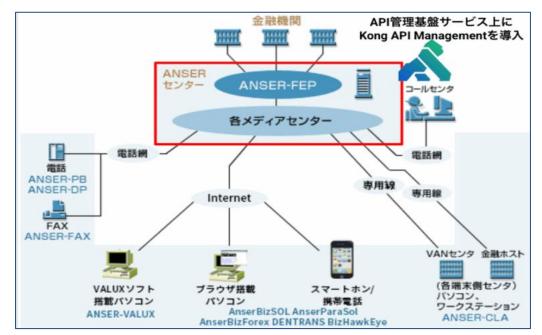
We successfully carried out additional projects to develop and implement systems for financial institutions and universities. These additional projects bolstered our revenue and profit in this segment. (Net sales: Up 16.3% YoY; segment profit: up 20.9% YoY)



## **Case Study: API Solutions Implementation Project**



- On November 6, 2025, Kong Inc., a corporate partner of SIOS, announced that its API management platform was chosen for the ANSER automated financial service provided by NTT Data Japan Corporation.
- SIOS Technology and Kong worked together to win this project and incorporate the latter's API solutions into NTT Data's service.



## **Automated Generation of SBOMs**



In April 2025, SIOS Technology entered into partnership with SCAN OPEN SOURCE SOLUTIONS, S.L. (SCANOSS), a Spain-based leading developer of open-source SBOM (software bill of materials) software.

#### Background of partnership







Increasing need to create complete SBOMs



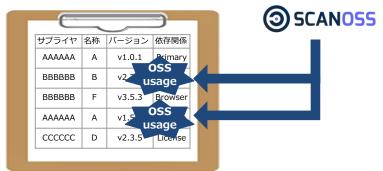
Increasing need to quickly create a comprehensive list of software components



Increasing threats of cyberattacks

#### SCANOSS: Detect the use of OSSst in software

SCANOSS supports the responsible use of OSS in software development by automatically detecting its use and generating and updating SBOMs.



**Detection of OSS usage** 

⇒ Identify potential software vulnerabilities and copyright infringements

# Implementation Support for Generative AI • SIOS





#### **Integrating an AI** chatbot with an internal knowledge base

We facilitate the seamless integration of an AI chatbot tailored for business applications with a client's existing knowledge base. We also offer postimplementation user training.



#### RAG starter pack for **Azure OpenAI Service**

We provide RAG\* solutions for quickly feeding internal data into Azure OpenAI and continually measuring and improving its accuracy rate. A substantial volume of knowledge, including both internal and external information, can be assimilated into Azure OpenAI.



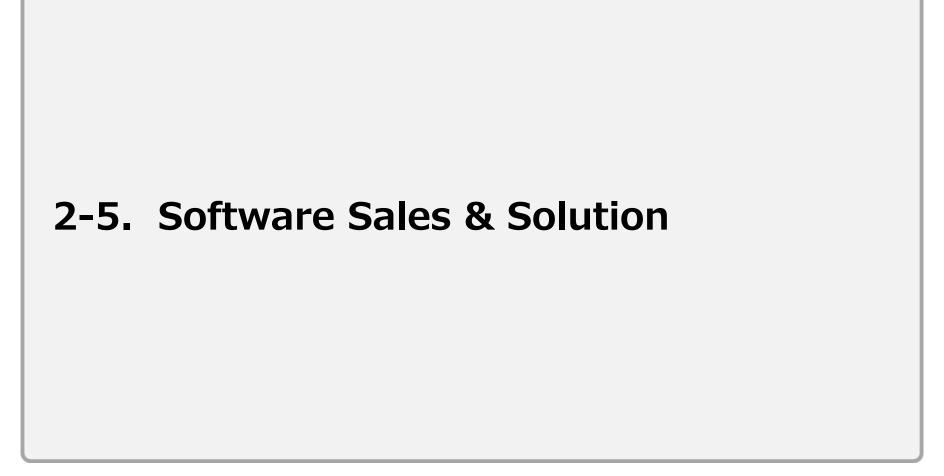
#### RAG hands-on training\*

The basic training course centers on Azure OpenAI Service 101, while the advanced course delves into system development in a simulated production environment, employing serverless technology.



#### Technical consulting on **Azure OpenAI Service**

We assist corporate clients in implementing and using Azure OpenAI Service, a generative AI service provided by Microsoft.



# Our Key Partners in the Software Sales & Solution Segment SIOS



#### Red Hat, Inc.



#### Partnership spanning over two decades

SIOS provides Red Hat Enterprise Linux and other software products sourced from Red Hat to assist corporate clients in establishing high-quality, dependable information systems.

#### Elasticsearch K.K.



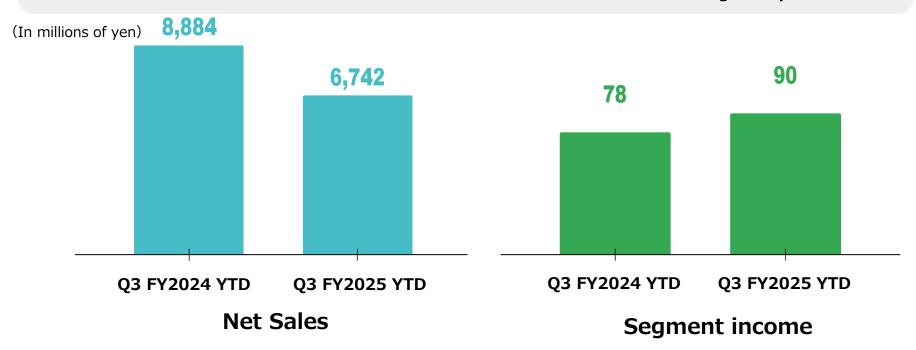
#### Serving as its first distributor in Japan

SIOS partners with Elasticsearch in expanding the latter's Search (high-performance search), Security (security analytics), and Observability (real-time monitoring and analyses) solutions business in Japan.

## Software Sales & Solution Segment: Business Performance for Q3 FY2025 YTD



Net sales experienced a year-on-year decline of 24.1%, primarily attributed to the absence of significant projects for software products sourced from Red Hat, Inc., which had contributed to sales growth in the same period the previous year. Conversely, increased revenue from service products based on solutions sourced from Elasticsearch resulted in a 14.4% increase in segment profit.



# Partnering with Elasticsearch in the Generative AI Solutions Business



# Offer Elastic-enabled RAG to assist corporate clients in implementing and using generative AI

SIOS's three-phase assistance for successful RAG implementation

## Planning phase

- Interview clients about their objectives and to-be scenarios for RAG implementation
- Learn about their data sources and define their security and compliance requirements
- Assist them in developing a system design and devising a project schedule

## PoC\* phase

- Create a PoC environment
- Assist in evaluating PoC results
- Assist in evaluating RAG performance
- Assist in integration with large language models and generative AI solutions

# **Implementation** phase

- Assist in designing a production environment
- Assist in creating a production environment
- Assist in operating the completed system

# 3. Updated Financial Guidance for FY2025

# **Updated Financial Guidance for FY2025**

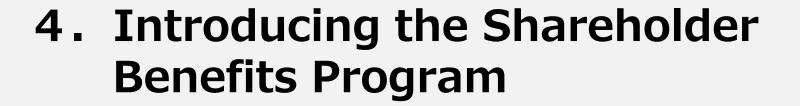


- Q3 FY2025 YTD results: Our consolidated net sales and profit surpassed the earlier guidance, primarily due to business expansion and effective management of SG&A expenses.
- Q4 FY2025: We stay with the earlier guidance to be conservative in light of uncertainties over the economic and business outlook.
- Annual guidance for FY2025: Updated to reflect favorable results achieved in the nine months ended September 30, 2025.

(In millions of yen)	Initial guidance (announced in August 2025)	FY2025 Updated guidance	Change
Net Sales	19,000	19,000	<del>_</del>
Operating income	220	320	+100
Ordinary income	290	400	+110
Profit attributable to owners of parent	200	270	+70
Operating income	272	372	+100
ROIC	8.9%	11.7%	_
Dividend rate	<u> </u>	_	

<sup>\*</sup>EBITDA: Operating profit + Depreciation + Amortization of goodwill

<sup>\*</sup>ROIC: Operating profit after tax / (Shareholders' equity + Interest-bearing debts)



# Introducing the Shareholder Benefits Program SIOS



On November 6, 2025, the SIOS Board resolved to implement a shareholder benefits program as a token of appreciation toward our shareholders and to attract more shareholders. This program will incentivize sustained investment in our stock over an extended period.

Record date	Eligibility: minimum number of shares held	Benefits
December 31 of every year	200	Food product valued at 2,000 yen, chosen from a gift catalog







# Making the impossible possible for the people of the world

The SIOS Group pursues innovative software solutions to resolve issues affecting people and to contribute to a better society.

# ミッション実現の推進力(Driving Force) 🖜 SIOS





# People

We are a dynamic team of specialists capable of driving a societal transformation.



# **Technology**

We leverage cutting-edge technologies to drive innovation.

### **Culture**

We refuse to go with the flow but choose to undertake an unexplored endeavor.

# 用語集



Page	Term	Description
10	SaaS	Software as a Service. A software licensing and distribution model that allows users to connect to and use cloud-based software applications over the internet.
10	Generative AI	Generative artificial intelligence. An AI system capable of generating new data and content from learned data.
10	API	Application programming interface. A set of protocols that enables different software programs and applications to share information and functions.
12	HA cluster	High-availability cluster. A group of servers working together as a unified system to ensure continuous operations, even when one or more components fail.
19	System integration	An end-to-end service provided to assist corporate clients in resolving business challenges, encompassing the planning, design, development, implementation, operation, and maintenance of an information system.
23	RAG	Retrieval-augmented generation. An architecture for optimizing the performance of an AI model by connecting it with an enterprise-specific knowledge base.
23	Hands-on training	A training and educational approach that emphasizes direct engagement and practical experience in the learning process, not just classroom learning
27	PoC	Proof of Concept. A process for verifying the feasibility of a proposed idea or product

# **About SIOS Corporation**



# **SIOS** is Innovative Open Solutions

SIOS Corporation started as a system integrator that provided solutions based on Linux and other varieties of open source software. Today, the company serves as a holding company of the SIOS Group, which includes technology firms specializing in software products and SaaS solutions.

Under the mission of making the impossible possible for the people of the world, the SIOS Group is committed to pursuing innovative solutions that resolve issues affecting people and contributing to a better society.

Visit <a href="https://www.sios.com/en">https://www.sios.com/en</a> to learn more about us.

Headquarters	SIOS Building, 2-12-3 Minami Azabu Minato-ku, Tokyo, Japan		
Capital	1,481 million yen		
Established	May 23, 1997		
Stock listed on	TSE Standard Market (stock code: 3744)		
No. of employees	481 on a consolidated basis (as of December 31, 2024)		
Main consolidated subsidiaries	Japan: SIOS Technology, Inc.	U.S.A.: SIOS Technology Corp.	

# **Cautionary Statement**



Forward-looking statements about the Company's business outlook contained in this document reflect management's assumptions and judgments made on the basis of available information, and may include risks and uncertainties. Significant risks and uncertainties that might affect our performance include, but are not limited to, the economic environment and market conditions in which we operate.

# For inquiries about this document

Call the IR Section of SIOS Corporation on **03-6401-5111** (+81-3-6401-5111 from outside Japan)

or fill in and send an online inquiry form available at: https://mk.sios.com/SIOS\_Inquiry\_english.html